

Activities that relate primarily to Economic Development

Council's activities relating to economy are:

Forestry Page 104

Economic Development Page 107

Council's activities in Economic Development will enhance opportunities to grow the wealth of our District to be shared in by all residents of our District. The Council will encourage initiatives to bring more people to live in Waimate while maintaining the unique lifestyle here.

Council's Forestry activity can contribute to integrated employment opportunities in our District, from the forestry worker on the hill, to the sawmill, through to furniture manufacture and distribution.

Council's Forestry income is also used to reduce the rates burden for all ratepayers.

Forestry

What Do We Do Now?

Council has forestry interests at Charnwood, Athlone, Morven, Waihao and in Forestry Reserves. The Council owns 960 hectares, 230 hectares are operated under a forest right agreement, and 95 hectares are operated as joint venture with land owners. Operational management of forestry is tendered out to a professional forest management company.

Tasks

Tasks are the routine matters that Council will attend to every year, in order to maintain service levels set in agreement with our community.

- Maintain, operate and harvest from Council owned/interested forestry blocks.
- Maintain a log supply agreement with Waimate Timber Processing Ltd. to achieve dual benefits of continuity of log sales, and support provision of integrated employment opportunities from timber harvesting within the Waimate District.
- Maintain an awareness of market conditions for forestry in order to maximise sale revenues.
- Remain vigilant for new opportunities to either purchase or divest forestry interests as part of good management of forestry investment.

Why Do We Do It?

Historically, Council sought an investment for the capital obtained from sale of shares in Port of Tamaru. Forestry investment provides employment within the Waimate District through a range of industries from forestry operation to sawmilling and furniture manufacture.

Our Service Levels

A forest management plan should be drawn up annually by Council's contracted forestry manager, in order to align with Council's annual budget process.

This plan should provide for prudent management, harvesting and replanting of Council Forests. The plan will be approved by Council, implemented by the forestry contractor, and reports presented to Council.

Outcomes Supported By This Activity

This activity supports the following Community Outcomes as described in the first volume of this plan.



Waimate 2020

- The wealth of the District has increased.
- The governance provided by the Waimate District Council meets the needs of its citizens.
- The community is positive about its continued well-being.
- The District has successfully fostered non-agricultural growth as part of a complete buoyant community.
- Sustainable development is a feature of the District.
- Economic development has enhanced the community.
- Increases in quality of life, well-being and prosperity are shared and accessed by all citizens.

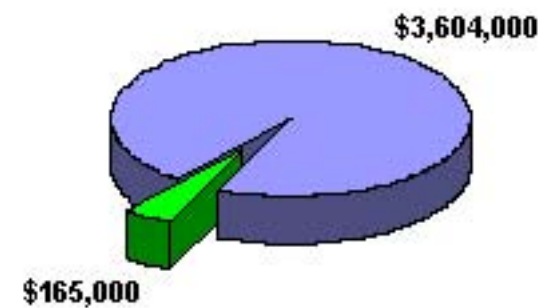
How Do We Get There?

The Council will play its part in achieving the above outcomes by continuing to conduct the relevant tasks that we do now and by extending into new projects as agreed with the community.

Operating Expenditure



Capital Expenditure



PROSPECTIVE FINANCIAL PERFORMANCE FOR THE YEAR ENDING 30 JUNE 2005

ACTIVITY : FORESTRY	Estimate 2003/04 \$000s	Budget 2004/05 \$000s	Forecast 2005/06 \$000s	Forecast 2006/07 \$000s	Forecast 2007/08 \$000s	Forecast 2008/09 \$000s	Forecast 2009/10 \$000s	Forecast 2010/11 \$000s	Forecast 2011/12 \$000s	Forecast 2012/13 \$000s	Forecast 2013/14 \$000s
Revenue											
Targeted Rates	0	0	0	0	0	0	0	0	0	0	0
External Operating Revenue	2,786	1,384	839	776	888	1,180	1,762	3,089	1,946	2,834	2,163
Capital Contribution	0	0	0	0	0	0	0	0	0	0	0
Total Revenue	2,786	1,384	839	776	888	1,180	1,762	3,089	1,946	2,834	2,163
Expenditure											
Suppliers Costs	2,386	963	249	226	220	447	999	2,276	1,386	1,898	1,245
Employee Support Costs	16	15	15	15	15	15	15	15	15	15	15
Interest	150	128	159	189	225	256	274	252	281	280	352
Depreciation	0	0	0	0	0	0	0	0	0	0	0
Total Expenditure	2,552	1,106	423	430	460	718	1,288	2,543	1,682	2,193	1,612
NET COST OF SERVICE	(234)	(278)	(416)	(346)	(428)	(462)	(474)	(546)	(264)	(641)	(551)
Funded by:											
General Rates	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Shortfall (surplus) to balance	(34)	(78)	(216)	(146)	(228)	(262)	(274)	(346)	(64)	(441)	(351)

PROSPECTIVE LOAN FUNDING REQUIREMENT FOR THE YEAR ENDING 30 JUNE 2005

Capital Expenditure (Renewals)											
Capital Expenditure (New Improvements)	73	165	23	73	70	56	39	138	73	58	62
Less Depreciation	0	0	0	0	0	0	0	0	0	0	0
Less Capital Contribution	0	0	0	0	0	0	0	0	0	0	0
Total Loan Funding Deficit (Surplus)	73	165	23	73	70	56	39	138	73	58	62

Economic Development

What Do We Do Now?

Maintain and operate an Economic Development Policy in order to provide Grants to businesses and individuals who meet Council criteria and who will further our local economy by providing jobs and bringing improved services here. These Grants are ultimately repaid to council for use of other applicants.

Provide advice about the regulatory environment and land use possibilities to prospective new businesses wishing to set up in our District.



Tasks

Tasks are the routine matters that Council will attend to every year, in order to maintain service levels set in agreement with our community.

- Use local services as first preference where prudent stewardship guidelines permit.
- Maintain an effective Economic Development Policy with criteria that best serves Community Outcomes.
- Maintain an economic development assistance fund.
- Facilitate the exchange of information and assist prospective investment by advising on legal and regulatory matters.
- Provide grants to encourage increased job opportunities and improved services.
- Ensure that infrastructural development meets the needs of the accommodation industry.
- * Advertise the Economic Development Grant application process timed straight after budget process with a closing date.
- * Analysis of Economic Development Grant applications and prepare a report to Council assessing: viability of proposal, number of employment positions created directly by applicant within our District and flow-on benefits for secondary employment and service industries. Council also assesses the social, cultural and environmental suitability of proposals.
- * Assist in the promotion of local tourism businesses through annual membership in the Council's Information Centre.
- * Monitor existing loans and advances to ensure compliance with conditions of funding.

Why Do We Do It?

In order to enhance well being and opportunities for all residents of our district.

Our Service Levels

Grants made strictly in accordance with Council Policy.

Annual Economic Development Grant funding is set at a maximum of \$50,000, but this amount may be subsidised by repayment of earlier grants.

Active grants are reviewed annually for compliance with any re-payment provisions.

Outcomes Supported By This Activity

This activity supports the following Community Outcomes as described in the first volume of this plan.

- The wealth of the District has increased.
- The well-being of all age-groups is achieved.
- The community is positive about its continued well-being.
- The District has successfully fostered non-agricultural growth as part of a complete buoyant community.
- Sustainable development is a feature of the District.
- Economic development has enhanced the community.
- The economic infrastructural needs of the District are met.
- Increases in quality of life, well-being and prosperity are shared and accessed by all citizens.

How Do We Get There?

The Council will play its part in achieving the above outcomes by continuing to conduct the relevant tasks that we do now and by extending into new projects as agreed with the community.

Projects

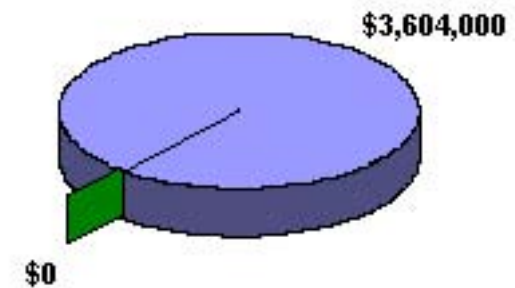
Projects are special works that are initiated by Council which by their development and ongoing maintenance will enhance community outcomes.

- Provide more low-end tourist flat style accommodation at its camping facilities.
- Partner with private enterprise to create tourist and conference facilities within the region.
- Partner with others in Economic Development activity.

Operating Expenditure



Capital Expenditure



Waimate 2020

PROSPECTIVE FINANCIAL PERFORMANCE FOR THE YEAR ENDING 30 JUNE 2005											
ACTIVITY :	Estimate	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
ECONOMIC DEVELOPMENT	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Revenue											
Targeted Rates	0	0	0	0	0	0	0	0	0	0	0
External Operating Revenue	35	35	35	35	35	35	35	35	35	35	0
Capital Contribution	0	0	0	0	0	0	0	0	0	0	0
Total Revenue	35	35	35	35	35	35	35	35	35	35	0
Expenditure											
Suppliers Costs	50	25	25	25	25	25	25	25	25	25	25
Employee Support Costs	29	24	23	24	24	24	24	24	24	24	24
Interest	38	36	36	35	35	35	35	35	35	16	(2)
Depreciation	0	0	0	0	0	0	0	0	0	0	0
Total Expenditure	117	85	84	84	84	84	84	84	84	84	65
NET COST OF SERVICE	82	50	49	49	49	49	49	49	49	49	65
Funded by:											
General Rates	90	58	58	57	49	49	49	49	49	49	66
Shortfall (surplus) to balance	(8)	(8)	(9)	(8)	0	0	0	0	0	0	(1)
PROSPECTIVE LOAN FUNDING REQUIREMENT FOR THE YEAR ENDING 30 JUNE 2005											
Capital Expenditure (Renewals)											
Capital Expenditure (New Improvements)	0	0	0	0	0	0	0	0	0	0	0
Less Depreciation	0	0	0	0	0	0	0	0	0	0	0
Less Capital Contribution	0	0	0	0	0	0	0	0	0	0	0
Total Loan Funding Deficit (Surplus)	0	0	0	0	0	0	0	0	0	0	0